

## "Home" Times Greater: Building a Beautiful Future Together

Home is a warm harbor; a company is a platform for striving. When the warmth of a small family blends into the embrace of a larger community, it forms a powerful force of "home" that is even more beautiful. To deepen the emotional bond between families and the company and to convey a positive corporate culture, Sanlux Co., Ltd. held its

third Family Day event themed "Home Times Greater" on November 29, simultaneously at its bases in Shaoxing and Tiantai. The event invited employees' family members to enter the company, witness Sanlux's development journey, and share the joys and beauty of family connections.

### Shaoxing Station: Exploring Innovative Intelligence and Enjoying Rural Time

In the morning, family members excitedly embarked on a journey to discover the "workplace of their loved ones." From the exhibition hall showcasing the company's development trajectory to the testing center representing the industry's top standards, and finally to the cultural center embodying the company's spirit, each location provided deeper and more intuitive insight into Sanlux's strength and exceptional quality.

After the tour, a thoughtfully prepared flower delivery ceremony in the office area brought beauty and blessings to each employee. When flowers and smiles combined, happiness and joy flowed in everyone's hearts, vividly illustrating the essence of "home" being even more beautiful.

In the afternoon, the event shifted to a relaxed rural setting. At the mushroom picking base, both young and old experienced the joy of discovery; in the DIY pizza workshop, everyone unleashed their creativity and enjoyed the sweet fruits of their labor.

In the radish field, children experienced the fragrance of the soil and the joy of harvest. Amid laughter and joy, the fatigue of work melted away in the warmth of family bonds, while the team cohesion was elevated within nature's embrace.

### Tiantai Station: Experiencing Craftsmanship and Cultural Charm

Meanwhile, the Family Day event at the Tiantai factory was equally vibrant and full of warmth.

In the afternoon, family members toured the clean and orderly modern factory, closely observing the production process and gaining firsthand insight into their loved ones' hard work. The flower delivery segment similarly brought the blessing of "Home Times Greater" to the hearts of every Sanlux employee.

The subsequent activities immersed everyone in culture and art. A lively corporate culture class deepened family members' understanding and recognition of Sanlux's corporate values.

A delightful afternoon tea created a relaxed and enjoyable atmosphere for communication. The uniquely designed DIY aroma stone activity further elevated the event's excitement. Parents and children worked together, infusing their unique creativity and heartfelt wishes into handcrafted pieces, creating artworks that carried the warmth of family and the memory of the corporate culture, allowing the spirit of "Home Times Greater" to be cherished for a long time.

The continuous growth of the company relies on the hard

## Systemic Thinking: Guiding Managers on Their Advancement Journey



From November 8 to 9, the 13th session of the Sanlux Lingyan Class took place at Luban House in Hangzhou, featuring two days of intensive study. Participants enthusiastically engaged in this deep empowerment journey focused on "systemic thinking," unlocking new pathways for management advancement through theoretical sharing and practical interaction.

On the first day, Ms. Wu delivered an inspiring presentation on "systemic thinking." Using vivid analogies such as "blind men touching an elephant" and "the story of ten buns," she elaborated on the core essence of systemic thinking—it is not a fragmented or one-sided understanding, but rather a comprehensive, closed-loop way of thinking that offers a sense of control. Ms. Wu emphasized that managers should not merely focus on surface phenomena when faced with issues; instead, they need to dig deeper to uncover underlying causes and construct sustainable solutions from an overarching perspective. She asserted that true leaders must possess the ability to think systematically in order to remain clear-headed and focused in a complex and ever-changing environment.

Following her presentation, Teacher Lu provided an in-depth interpretation of Ms. Wu's insights, guiding participants to consider: Do we truly understand the essence of systemic thinking? How can it be applied in our management practices? Teacher Lu pointed out that systemic thinking is not only a methodology but also an upgrade to a mental model. He encouraged everyone to step outside a localized perspective and develop a holistic view, recognizing systematic responsibilities and collaborative logic within specific scenarios like "installing a clock in the classroom." Centering his lesson on "cultivating entrepreneurial systemic thinking," Teacher Lu provided systematic training based on the concept of "three powers." He stressed that systemic thinking is not achieved overnight; it requires continual reflection and optimization through practice.

In the evening, participants engaged in a lively discussion centered around the "Three Powers Strategy." Drawing from the day's learning, they exchanged ideas across various systemic dimensions, including product production, organizational collaboration, and communication mechanisms,

further deepening their understanding of the role of systemic thinking in strategic implementation.

The following day's "Lifeline" game became a highlight of the learning experience. The 24 participants passed a cotton rope, ultimately weaving it into a tight network structure that visually represented the close connections between individuals and the team. Teacher Lu used this to illustrate a core insight: each person is an important node within the system. The act of passing the rope not only acknowledges one another but also reinforces the system. True systemic thinking involves recognizing the invisible connections between individuals and the whole, paying attention not only to one's direct supply chain but also to the interrelations of upstream and downstream partners, thus understanding the systemic value of each role. He also shared the four-step logic behind the game design: first understanding the essence, then planning the solution, followed by execution, and finally reflecting and summarizing, highlighting that "excellent managers are builders."

At the end of the course, participants engaged in a focused discussion around the framework of their papers, systematically consolidating and synthesizing the knowledge acquired over the two days.

In his concluding summary, Teacher Lu encouraged everyone: "Over these two days of learning, from theory to practice, from individual to team, we hope to help you establish a systematic way of thinking. Just like the network woven from that cotton rope, I hope you will be able to recognize the value of each node while grasping the overall context on your future management journey, becoming true leaders with systemic thinking."

Though the two days of learning were brief, they left a lasting impact, deeply planting the seeds of systemic thinking in everyone's minds. The network woven from the cotton rope not only connected the participants but also intertwined theory with practice, individual efforts with team dynamics. Armed with a fresh understanding of systemic thinking, participants will apply closed-loop iterations in real-world situations, recognizing individual node values while mastering the overall system, evolving into builders of systemic thinking that drive organizational development.



## Building a Defense Line through Police-Enterprise Collaboration: Drug Prevention Campaign in Villages

To deepen cross-border drug control collaboration and strengthen drug prevention networks in villages, on October 31, 2025, the overseas subsidiary of Xishuangbanna Lubo Rubber Co., Ltd.—Rongtai Rubber Co., Ltd. in Phongsali Province—jointly organized a "Drug Prevention Campaign in Villages" activity with the Phongsali Provincial Public Security Department of Laos in Xianyimai Village, Benda County, Phongsali Province (the project area). The event aimed to break down cognitive blind spots through targeted presentations, embedding anti-drug concepts in the hearts of villagers. This initiative received significant attention and strong support from relevant departments in Phongsali Province. Peng Saiyan, Deputy Director of the Public Security Department, and other officials attended the event, while Dian Pengbase, Deputy Director of the Provincial Anti-Drug Committee, was invited to provide guidance on the anti-drug public work.

The activity focused on the specific characteristics of drug prevention and control in villages, innovatively constructing a multi-dimensional communication matrix of "case presentations + interactive Q&A." Laotian police officers analyzed typical cross-border drug cases, dismantling the tactics behind new drugs' "disguising and concealing" nature. They taught recognition skills for disguised drugs like "milk tea powder" and "stamps," and provided in-depth analyses of the devastating harms drugs inflict on personal health, family happiness, and social stability, using real cases to highlight that "one person's drug involvement can shatter an entire family." Staff distributed bilingual drug prevention pamphlets in Chinese and Lao, thoroughly interpreting drug-related laws, regulations, and knowledge. They shared practical anti-drug tips, such as "be cautious in friendships and refuse suspicious items," effectively guiding villagers to adopt a proactive awareness of "responsibility for drug prevention and accountability in prevention efforts."

At the same time, to effectively support village development and reinforce its commitment to drug prevention responsibilities, Lubo Company donated learning supplies such as colored pens and notebooks to Xianyimai Village, as well as practical work clothes emblazoned with the company's logo and anti-drug messages. This donation not only closely aligns with the daily learning and production needs of the villagers but also integrates drug prevention messaging into everyday life, making it visible and tangible. This concrete action exemplifies the company's social responsibility, vividly conveying the firm's resolve and warmth of the partnership between the police and the enterprises, thus solidifying a shared consensus on drug prevention through supportive care.

At the conclusion of the event, Dian Pengbase, Deputy Director of the Phongsali Provincial Anti-Drug Committee, offered high praise for the collaboration between the companies and the police in drug prevention efforts. He emphasized that ongoing and in-depth anti-drug education is fundamental to eradicating the harms of drugs and safeguarding social stability. He called for concerted efforts from all sectors of society to come together and persistently work in collaboration to build a solid defense against drugs.

This event serves as a vivid practice of Lubo Company's commitment to social responsibility and deepening anti-drug collaboration. The campaign reached a total of 107 households in Xianyimai Village, distributing over 500 anti-drug pamphlets. It not only effectively enhanced the villagers' awareness and ability to identify, prevent, and refuse drugs but also fostered the establishment of a drug prevention governance community characterized by "police-enterprise cooperation and public participation," laying a solid foundation for creating a drug-free village environment.

Moving forward, Lubo Company will continue to deepen its collaboration with local public security departments, consolidating efforts to deeply embed drug prevention education into the entire chain of project operations and village construction. The goal is to extend drug prevention education from simply "entering villages" to "taking root in villages," focusing on building a long-term mechanism characterized by "regular promotion to enhance awareness, precise prevention to establish barriers, and source governance to solidify foundations." In the future, Lubo will employ pragmatic actions and a steadfast commitment to continuously strengthen and solidify the "protective net" against drugs in villages, injecting strong and lasting corporate momentum into the local anti-drug efforts and shining a green anti-drug light in the project area.



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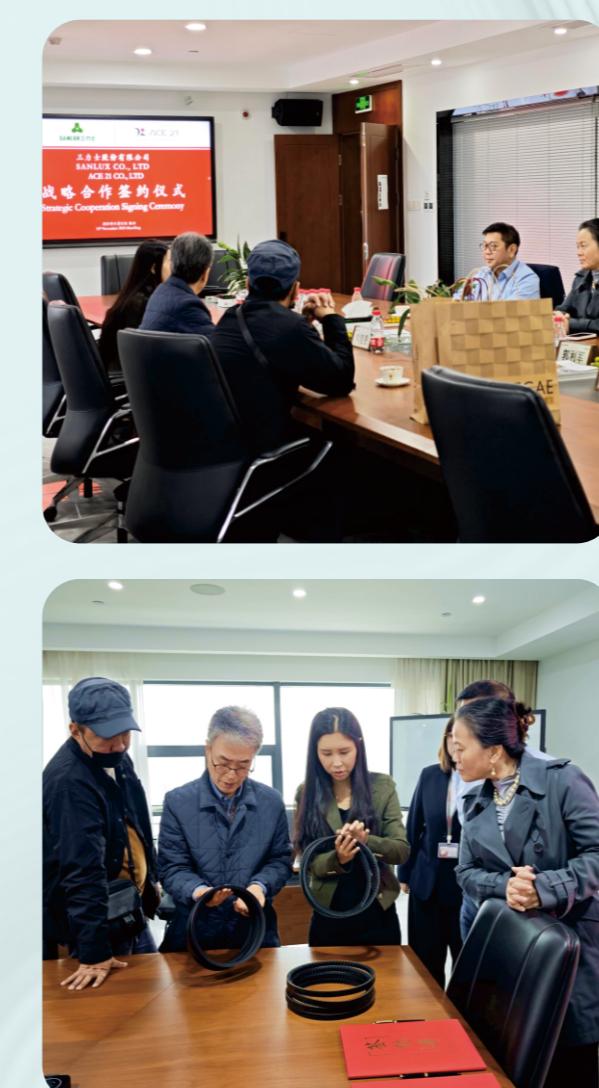
## Sanlux Deepens Globalization Layout Through Strategic Cooperation with South Korea's ACE 21

### Sanlux Globalization Strategy

The "Sanlux Globalization" strategy is a medium-to-long-term core initiative developed based on a deep understanding of global economic patterns and industry trends, combined with the company's technological expertise and market resources. To achieve a deeper penetration and efficient operation in global markets, Sanlux has abandoned traditional single-channel overseas expansion models and has innovatively implemented a "One Area, One Strategy" regional management system, precisely dividing the global market into six core regions.

The recent strategic signing with South Korea's ACE 21 represents a significant achievement of this strategy in the Asia-Pacific regional market. According to the agreement, ACE 21 will become a core strategic pivot for Sanlux in the South Korean market. Through a "dual-brand" cooperation model, the partnership aims to deeply integrate the local distributor network, quickly streamline sales channels, and provide high-quality transmission solutions to South Korean customers.

This collaboration is not only a key step in translating Sanlux's globalization strategy from blueprint to practice but also successfully establishes a replicable model for future partnerships and cooperation innovation across the six core regions. Going forward, Sanlux will continue to deepen its global layout through "regional contact points + surrounding market radiation," committed to making high-cost performance transmission solutions and brand services accessible worldwide, allowing the "Sanlux" brand to truly become global.



On November 12, 2025, Sanlux Co., Ltd. and South Korea's ACE 21 held a grand strategic cooperation signing ceremony at the Phoenix Innovation Park in Shaoxing, Zhejiang. This move marks not only a new milestone in their long-standing 25-year successful partnership but also a significant achievement in Sanlux's globalization strategy in the Asia-Pacific market.

Attendees at the ceremony included ACE 21 Chairman Park Byeong-hwan, Sanlux Chairwoman Wu Qiongying, Deputy General Manager He Shengda, and relevant personnel from ACE 21, including Park Jae-woo and Hong Se-na. The attendees engaged in in-depth discussions about future cooperation.

ACE 21 has been a strategic partner for Sanlux in the South Korean market for over 25 years, with a wealth of successful cooperation experience. The purpose of this signing is to formally elevate the mutual trust and rapport that the two parties have built over the years to a strategic level. According to the agreement, ACE 21 will serve as the core contact point for Sanlux in the South Korean market, committed to expanding product market coverage and enhancing brand influence in Korea. This strategic cooperation is not only a significant milestone in the history of their collaboration but also a crucial step in Sanlux's globalization strategy, which will inject strong momentum into the company's continuous development in international markets.

## Yin Jie Power Supports Chinese Team's Historic Win at Power Surfboard World Championship

On November 23, at the World Power Surfboard Championship finals held at Black Sand Beach in Macau, Chinese team member Jin Shulin boldly claimed the men's championship, while his teammate Feng Zhanghai secured third place. This achievement marks the first time that Chinese athletes have won the title in this event, realizing a historic breakthrough. In the women's category, the Chinese team also performed excellently, with Gao Jiajin and Chai Xin finishing in fourth and sixth place, respectively, setting the best results for Chinese female power surfboard athletes in World Championship history.

This event witnessed significant development in power surfing in China and showcased the competitive strength of our new generation of athletes on the international stage. The athletes' outstanding performances indicate that China has joined the ranks of world-class teams in this emerging water sport.

Let us all congratulate the Chinese power surfing athletes on their historic achievements!



## Yin Jie Power Event Services



Just before the opening of the event, Yin Jie Power Technology Co., Ltd. and its subsidiary JETSURF, a globally recognized manufacturer and brand of power surfboards, provided comprehensive technical support for the power surfboard events during this year's World University Games in Chengdu, witnessing the historic moment when Chinese team athletes earned three medals.

Moving forward, Lubo Company will continue to deepen its collaboration with local public security departments, consolidating efforts to deeply embed drug prevention education into the entire chain of project operations and village construction. The goal is to extend drug prevention education from simply "entering villages" to "taking root in villages," focusing on building a long-term mechanism characterized by "regular promotion to enhance awareness, precise prevention to establish barriers, and source governance to solidify foundations." In the future, Lubo will employ pragmatic actions and a steadfast commitment to continuously strengthen and solidify the "protective net" against drugs in villages, injecting strong and lasting corporate momentum into the local anti-drug efforts and shining a green anti-drug light in the project area.

R&D experience and technical reserves for power systems and electronic systems in extreme environments.

Additionally, Yin Jie Power is set to establish a localized production line and R&D center for micro and small power units in Shaoxing, Zhejiang. This facility will focus on developing and manufacturing various micro and small fuel, electric, and hybrid engines, as well as new power devices, contributing to the development of industries such as water sports and low-altitude economy.

## Disrupting Traditional Structures and Reshaping Transmission Performance



In the current manufacturing industry, where efficiency and quality are paramount, the performance and quality of V-belts—the core component of transmission systems—have become critical factors in enhancing a company's brand competitiveness. Over the past two years, a long-standing industry issue—the separation of connecting layers—has been a persistent concern for users and distributors. In this context, the innovative "reverse cloth" technology has emerged as a fundamental solution to address this problem.

### 1/ Structural Design Optimization—Reducing Burdens from the Source

In traditional linked belts, the joint seam is located on the bottom, which leads to the connecting layer being bonded only to the rubber on the canvas, resulting in a natural risk of delamination. The "reverse cloth" technology radically shifts the seam to the top surface of the belt and reserves a 1-3mm gap. During the vulcanization process, the rubber in the stretching layer fuses directly with the rubber in the connecting layer, forming a seamless whole.

This innovation results in a qualitative leap: Reliability Redefined: The connecting layer goes from being "easy to tear apart" to "hard to separate," completely eliminating chain failures caused by seam separation. Performance Breakthrough: The pull-off strength of the connecting layer of the 5V/SPP-type reverse-linked belt exceeds the national standard benchmark by more than double, easily handling demanding industrial transmission challenges.

### 2/ Process Compatibility: Low Threshold for Technical Implementation

One of the highlights of this technology is its excellent process compatibility. Companies do not need to undertake large-scale modifications to existing V-belt production lines; they only need to make minor adjustments to the rollers, thread pulling, and wrapping processes. This significantly reduces the costs and risks associated with technical upgrades.

### 3/ Core Value: Empowering Customers and Creating Long-Term Benefits

By strengthening the dynamic bonding strength of the connecting layer, the company has completely resolved the delamination issue, ultimately providing customers with three core values: 1. More Stable Transmission: Eliminating hidden risks ensures smooth and efficient power transmission. 2. Longer Lifespan: Significantly extends the belt replacement cycle, lowering usage costs. 3. More Economical Maintenance: Dramatically reduces unplanned downtime, enhancing overall equipment efficiency.

### Column Opening



**Dai Zhaonan**  
Nanchang Tengsheng Materials Co., Ltd.

A thirty-year partnership with Sanlux (1996-present), from agent to a solid supply-chain partner. Relying on the philosophy of "quality creates value" and industry-leading technology, he continually provides customers with a full range of V-belt products, with the market share steadily increasing. Looking ahead, he will continue to deepen cooperation and jointly write new chapters in the market.

## My Journey with Sanlux for Thirty Years

As time flies, thirty years have deepened my bond with Sanlux. Since I partnered with Sanlux in 1996, moving from initial agency to building a solid supply chain system, I have walked alongside this brand, born in 1984, with gratitude and pride in my heart. The former chairman illuminated my path to success with exceptional foresight, leading the Sanlux brand through challenges to become a renowned Chinese brand and a national exempt product, ultimately establishing itself as a brilliant benchmark in China's rubber V-belt industry—making my entrepreneurial journey a source of immense pride.

The principle of "Quality Creates Value" is Sanlux's unwavering commitment to the V-belt field, and this dedication has become the firmest cornerstone of my business landscape. Whether it's agricultural V-belts, industrial V-belts, or automotive V-belts, I always adhere to the principle of "full specification coverage and ample inventory." This means not only stocking rare customized specifications but also preparing commonly used products in line with seasonal demand, ensuring that every customer can find the necessary compatible products here. Once, six old belt factories in Wanxiang County, Jiangxi, monopolized the regional market. However, the products they produced with outdated equipment were of mixed quality and inconsistent sizes. In contrast, Sanlux, backed by its strength as a renowned Chinese brand and national exempt product, won over the market with its appealing appearance and zero-tolerance vulcanization process, resulting in easy installation and long-lasting durability. This success not only gradually replaced traditional products but also allowed my sales landscape to continuously expand, steadily increasing market share.

Sanlux's continued leadership relies on its persistent pursuit of technological innovation and extreme refinement of service quality. The company has always focused on core technologies, actively recruiting top talent and increasing research and development investment. It was the first to launch a full series of anti-static

rubber ordinary V-belts, and the speed of new product iteration remains at the forefront of the industry. Leveraging the innovative capabilities of the Phoenix Intelligent Manufacturing Research Institute, it constantly pushes products toward higher quality and broader application fields, successfully ranking among the top 50 global non-tire rubber products of the year. In terms of after-sales service and technical support, Sanlux serves as an industry model—characterized by efficient response times, professional technical expertise, and a comprehensive information management and training system. This creates a solid bridge for collaborative win-win partnerships with manufacturers, allowing me to steadily expand sales channels amidst market fluctuations.

"The places where Sanlux operates are where belts sell the hottest," is the promotional philosophy I've adhered to for thirty years and reflects the genuine voices of countless users. Sanlux's products require no excessive explanation; customers who have used them all praise their quality—because the quality itself is the best salesperson. As we approach 2026, facing new opportunities brought by intelligent manufacturing and green energy, I become even more determined to move forward hand in hand with Sanlux. I often remind my team to communicate with customers while keeping in mind Sanlux's brand confidence, responding to every question with product strength—because we have a robust R&D and service system as solid support behind us.

I understand deeply that in the fierce market waves, only by partnering with quality brands can one hold an unbeatable position. Sanlux's innovative DNA keeps pace with the times, filling me with anticipation for the next thirty years. I firmly believe that under the chairman's exceptional leadership, Sanlux will continue to write a brilliant chapter of development, and I will remain dedicated to maintaining the sales network, wholeheartedly serving each customer, and advancing with Sanlux toward new journeys.



## Testing Centre Earns High-Level Client Recognition, Showcasing Robust Technical Strength and Strong Growth Potential

The Testing Centre continues to accelerate its dual focus on client engagement and capability expansion, driving steady progress and strengthening its influence within the global power transmission industry.

### Strengthening Cooperation With Global Clients

From October to November, the Centre welcomed several key strategic clients from both domestic and international markets. Through well-structured facility tours and technical briefings, the Centre demonstrated its advanced expertise in dynamic performance testing. Clients gained an in-depth understanding of the Centre's capabilities across test equipment architecture, platform development, and data-driven management systems.

### Advanced Dynamic Testing & Data-Driven Capabilities

Feedback was overwhelmingly positive—clients commended the Centre's proven capacity to support complex and diversified application scenarios and acknowledged its strong pathway toward future industry leadership. Several clients also expressed heightened confidence in Sanlux's long-term innovation strategy and indicated tangible interest in expanding technical cooperation. They noted that the Centre's strong platform and rigorous validation processes provide highly reliable support for product R&D and performance optimization.

### Extreme-Environment Testing to Real-World Optimisation

In capability enhancement, the Testing Centre successfully completed installation and commissioning of its final cooling-enabled dynamic test bench and integrated support systems this month. With this latest upgrade, the Centre now delivers significantly broader temperature-controlled testing coverage, including dynamic operation under extreme environmental conditions down to -45°C. This enhancement further reinforces the Centre's ability to evaluate belt behaviour and material durability within harsh, real-world thermal environments—laying a stronger foundation for Sanlux product reliability and safety.

### Driving Innovation to Support Global Growth

With deeper client collaboration and continuous platform advancement, the Centre's innovation leadership and external influence continue to rise. Looking ahead, the Testing Centre remains committed to the principles of openness, expertise, and rigor—expanding cooperation with global partners and driving continuous improvement across capability frameworks and technical standards.

By empowering product development, securing performance consistency, and supporting the company's international growth strategy, the Testing Centre is positioning itself as a key engine for Sanlux's future success.



## Zhejiang Jicheng and Ningbo Handaway Join Forces to Build a New Ecosystem for the Industrial Supply Chain



Recently, a strategic cooperation signing ceremony was grandly held in Shaoxing between Zhejiang Jicheng Industrial Products Co., Ltd. (hereinafter referred to as "Zhejiang Jicheng") and Ningbo Handaway Electromechanical Technology Co., Ltd. (hereinafter referred to as "Ningbo Handaway"). Ms. Gan Xiumin from Zhejiang Jicheng and Ms. Shi Yinhang from Ningbo Handaway officially signed the agreement, marking a historic moment that signifies the beginning of a new journey of deep collaboration and

win-win cooperation between the two industry leaders. This partnership represents an important attempt by Zhejiang Jicheng to explore a collaborative development model in the industrial products sector. Going forward, the company aims to use this collaboration as a blueprint to seek global partners and establish subsidiaries, forming a nationwide and even global industrial services network.

According to the agreement, both parties will leverage their core resource advantages to jointly invest in the establishment of a target company—Jihui (Zhejiang) Industrial Products Co., Ltd. (tentative name). The new company will focus on creating a high-quality supply chain, building an efficient digital trading platform, and integrating empowered channel chain development, with the goal of becoming the most influential industrial product chain group in the industry, injecting new vitality into China's industrial product trade and distribution sector. This cooperation is not just a simple business overlap; rather, it is a key practice for Zhejiang Jicheng in exploring pathways for collaborative industry development. By deeply binding with Ningbo Handaway, the partnership aims to refine a replicable and promotable cooperation model, accumulating valuable experience for future national expansion.

The signing of the strategic cooperation framework agreement not only signifies the official launch of the collaborative operational model between Zhejiang Jicheng and Ningbo Handaway, but also represents a crucial first step in Zhejiang Jicheng's nationwide strategic layout. Moving forward, both parties will immediately initiate the necessary preparations for the establishment of the target company, accelerating the development of a comprehensive supply chain service system. This will involve integrating channel resources through a digital trading platform to empower the upgrading of the industrial product chain.

In the future, with the operational establishment of the target company, both parties will leverage stronger resource integration capabilities, more efficient supply chain services, and a more comprehensive channel network to provide high-quality solutions for industry clients. Zhejiang Jicheng will also use this cooperation as a starting point to summarize successful experiences, replicate effective models, and gradually expand strategic partnerships and branch offices nationwide. This will continually lead the Chinese industrial product service network toward standardization, efficiency, and high quality, together writing a new chapter in collaborative industry development!



## Zhejiang Jicheng's First Formal Cooperation Achieved!

### Signing with Guangdong KeBo to Accelerate Nationwide Industrial Product Service Network Layout



Recently, Zhejiang Jicheng Industrial Products Co., Ltd. (hereinafter referred to as "Zhejiang Jicheng") successfully held a cooperation signing ceremony with Guangdong KeBo Industrial Products Co., Ltd. (hereinafter referred to as "Guangdong KeBo"). Notably, this marks the first formal cooperation agreement since the establishment of Zhejiang Jicheng. The signing not only signifies the transition from strategic consensus to a new stage of deep integration of capital and operations, but it also serves as a key move in the nationwide layout of its industrial product service network, announcing the successful initial replication of the collaborative development model.

Previously, Zhejiang Jicheng had reached a strategic partnership with Ningbo Handaway Electromechanical Technology Co., Ltd., establishing a mature framework for collaborative development. The signing with Guangdong KeBo represents the first formal cooperation under this framework, indicating that the collaborative model is now operational and demonstrating strong development potential. The new company will continue its core development strategy focused on building a quality supply chain, establishing an efficient digital trading platform, and integrating empowered channel chains, aiming to enhance regional supply chain efficiency and service capabilities.

The successful collaboration with Guangdong KeBo further confirms the strong appeal and promotional value of the collaborative development model that Zhejiang Jicheng has been exploring. Guangdong KeBo's deep foundation and excellent service capabilities in the South China market align closely with Zhejiang Jicheng's national strategic planning. The signing of this formal cooperation agreement marks a key step for Zhejiang Jicheng in building a

nationwide service network. Through this partnership, both parties will fully leverage their core advantages in resources, technology, market, and channels, rapidly advancing the establishment and operational preparation of the new company, and accelerating the development of a comprehensive supply chain service system in the region. They will also utilize the digital platform to achieve efficient integration and empowerment of channel resources, jointly driving the transformation and upgrading of the industrial product chain in South China.

In a short period, from the strategic partnership with Ningbo Handaway to the formal signing with Guangdong KeBo, Zhejiang Jicheng has demonstrated a firm commitment to its national layout with efficient execution. This also signifies that its collaborative development model has moved from "strategic experimentation" to a critical phase of "scalable replication." The successful practice of this model not only injects strong momentum into the company's own development but also provides a replicable framework for the collaborative development of the industrial product distribution sector.

In the future, Zhejiang Jicheng will continue to summarize its cooperation experiences and iteratively optimize its collaboration model. The company will precisely connect with high-quality partners nationwide and expand branch offices, continuously broadening the coverage and depth of its industrial product service network. Meanwhile, it will take on the role of an industry leader, promoting the Chinese industrial product distribution system toward greater standardization, efficiency, and quality, and working hand-in-hand with partners to create a new landscape of collaborative industry development.